

**Recreation Centers of
Sun City West Inc.**

**FY 2009-10
Approved Budget**

**Recreation Centers of Sun City West Inc.
FY 2009-10 Budget**

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Recreation Centers of Sun City West, Inc.
Summary Budget By Division
FY 2009-10 Budget

	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved	FY 2008-09 Budget vs.		FY 2008-09 Projection vs.	
						Approved		Approved	
						\$	%	\$	%
REVENUE/GROSS MARGIN									
Recreation	\$ 7,992,295	\$ 9,010,669	\$ 10,150,923	\$ 10,105,679	\$ 10,580,701	\$ 429,778	4.23%	\$ 475,022	4.70%
Golf	6,543,147	6,847,851	7,309,068	6,960,342	7,280,854	(28,214)	-0.39%	320,512	4.60%
Bowling	608,998	614,105	582,215	624,086	648,111	65,896	11.32%	24,025	3.85%
Asset Preservation Fee	1,815,737	1,317,989	1,172,000	980,600	1,196,000	24,000	2.05%	215,400	21.97%
Facility Investment Fee	264,000	120,000	-	30,000	-	-		(30,000)	
Interest Income	489,178	418,193	216,000	160,695	200,000	(16,000)	-7.41%	39,305	24.46%
Total Revenue/Gross Margin	\$ 17,713,355	\$ 18,328,807	\$ 19,430,206	\$ 18,861,402	\$ 19,905,667	\$ 475,461	2.45%	\$ 1,044,265	5.54%
EXPENSES									
Operating Expenses									
Recreation	\$ 5,313,254	\$ 5,385,139	\$ 5,981,807	\$ 5,792,611	\$ 6,307,071	\$ 325,264	5.44%	\$ 514,460	8.88%
Golf	7,074,060	7,306,330	7,959,229	7,517,602	7,789,374	(169,855)	-2.13%	271,772	3.62%
Bowling	493,189	513,610	537,509	489,636	525,597	(11,912)	-2.22%	35,962	7.34%
Administration	2,023,513	1,969,120	2,306,861	2,123,449	2,385,868	79,007	3.42%	262,419	12.36%
Total Operating Expenses	14,904,016	15,174,200	16,785,406	15,923,297	17,007,910	222,504	1.33%	1,084,613	6.81%
Depreciation									
Recreation	1,278,475	1,563,001	1,502,400	1,581,904	1,671,676	169,276	11.27%	89,772	5.67%
Golf	1,019,462	919,671	936,000	1,151,214	1,020,841	84,841	9.06%	(130,374)	-11.32%
Bowling	197,493	207,425	206,400	204,153	202,839	(3,561)	-1.73%	(1,313)	-0.64%
Total Depreciation	2,495,430	2,690,097	2,644,800	2,937,271	2,895,356	250,556	9.47%	(41,915)	-1.43%
Total Expenses	\$ 17,399,446	\$ 17,864,297	\$ 19,430,206	\$ 18,860,569	\$ 19,903,266	\$ 473,060	2.43%	\$ 1,042,698	5.53%
NET INCOME (LOSS)	\$ 313,908	\$ 464,511	\$ -	\$ 834	\$ 2,401	\$ 2,401		\$ 1,567	

**Recreation Centers of Sun City West, Inc.
 FY 2009-10 Budget Request
 Facilities and Equipment Reserve**

	FY 2008-09	FY 2009-10
Beginning Balance	\$ 8,004,702	\$ 5,842,807
Net Income	834	2,401
Depreciation	2,937,271	2,895,356
Capital	(5,100,000)	(1,796,839)
	\$ 5,842,807	\$ 6,943,724

Recreation Centers of Sun City West, Inc.
Summary Detail by Account Code
FY 2009-10 Budget

	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved	FY 2008-09 Budget vs.		FY 2008-09 Projection vs.	
						Approved		Approved	
						\$	%	\$	%
REVENUES									
Total Membership	\$ 7,165,495	\$ 8,469,283	\$ 9,592,533	\$ 9,578,943	\$ 10,082,415	\$ 489,882	5.11%	\$ 503,472	5.26%
Total Recreation	511,682	393,701	421,800	432,800	406,000	(15,800)	-3.75%	(26,800)	-6.19%
Total Golf Fees	5,920,675	6,185,779	6,607,272	6,195,662	6,474,467	(132,805)	-2.01%	278,805	4.50%
Total Bowling	568,262	567,625	542,030	578,630	590,319	48,289	8.91%	11,689	2.02%
Total Ancillary Revenue	636,580	510,593	537,417	499,732	596,402	58,985	10.98%	96,670	19.34%
Total Merchandise Sales	524,968	551,863	567,390	559,910	542,903	(24,487)	-4.32%	(17,007)	-3.04%
Total Food and Beverage	278,943	277,429	280,300	288,596	280,861	561	0.20%	(7,735)	-2.68%
Total Revenues	15,606,604	16,956,272	18,548,742	18,134,273	18,973,367	424,625	2.29%	839,094	4.63%
Total Other	2,568,915	1,856,182	1,388,000	1,188,942	1,396,000	8,000	0.58%	207,058	17.42%
Total Cost of Goods Sold	462,163	483,647	506,536	461,813	463,700	42,836	8.46%	(1,887)	-0.41%
Gross Margin	\$ 17,713,355	\$ 18,328,807	\$ 19,430,206	\$ 18,861,402	\$ 19,905,667	\$ 475,461	2.45%	\$ 1,044,265	5.54%
EXPENSES									
Total Wages and Benefits	\$ 9,101,578	\$ 9,260,718	\$ 10,253,119	\$ 9,900,684	\$ 10,273,804	\$ 20,685	0.20%	\$ 373,120	3.77%
Total Operating Expenses	874,572	755,932	887,939	781,712	870,326	(17,614)	-1.98%	88,613	11.34%
Total Utilities	1,884,732	2,024,153	2,105,315	2,083,027	2,411,553	306,238	14.55%	328,526	15.77%
Total Repair and Maintenance	990,154	1,063,807	1,065,298	970,318	1,052,958	(12,340)	-1.16%	82,640	8.52%
Total Interest & Financial Expense	152,455	130,092	142,583	159,852	181,501	38,918	27.29%	21,649	13.54%
Total Legal and Professional	61,493	91,512	123,492	111,430	148,460	24,968	20.22%	37,030	33.23%
Total Taxes and Insurance	534,042	460,733	556,576	483,519	485,886	(70,690)	-12.70%	2,368	0.49%
Total Supplies and Services	441,068	460,604	548,580	514,999	560,743	12,163	2.22%	45,744	8.88%
Total Landscape Maintenance	752,689	897,485	941,059	806,297	905,914	(35,145)	-3.73%	99,617	12.35%
Total Allocated Expenses	10	(82,568)	-	-	-	-	-	-	-
Total Employee Related Expenses	111,225	111,731	161,445	111,459	116,765	(44,680)	-27.68%	5,306	4.76%
Total Operating Expenses	14,904,016	15,174,200	16,785,406	15,923,297	17,007,910	222,504	1.33%	1,084,613	6.81%
Depreciation Expense	2,495,430	2,690,097	2,644,800	2,937,271	2,895,356	250,556	9.47%	(41,915)	-1.43%
Total Expenses	\$ 17,399,446	\$ 17,864,297	\$ 19,430,206	\$ 18,860,569	\$ 19,903,266	\$ 473,060	2.43%	\$ 1,042,698	5.53%
Net Income (Loss)	\$ 313,908	\$ 464,511	\$ -	\$ 834	\$ 2,401	\$ 2,401		\$ 1,567	

Recreation Centers of Sun City West, Inc.
Summary Detail by Account Code
FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
REVENUES						
Membership						
Earned Membership Fees	4010	\$ 6,628,946	\$ 7,919,617	\$ 9,122,315	\$ 8,999,568	\$ 9,483,263
Member Guest Cards	4020	123,484	135,358	121,654	145,692	135,718
Member Transfer Fees	4021	190,230	181,061	154,800	136,925	146,250
Member Rental Card Fees	4025	113,868	127,734	110,244	186,425	195,746
Member Administrative Fees	4030	33,768	28,869	11,520	53,855	56,547
Required Disclosure Report Fee	4040	75,200	76,645	72,000	56,479	64,890
Total Membership		\$ 7,165,495	\$ 8,469,283	\$ 9,592,533	\$ 9,578,943	\$ 10,082,415
Recreation						
Hall Rental Fees	4110	\$ 55,350	\$ 47,140	\$ 66,000	\$ 45,000	\$ 45,000
Tour Revenue	4850	44,243	31,796	55,200	35,000	35,000
Special Event Revenue	4855	333,794	251,394	204,000	245,000	218,000
Fitness Revenue	4860	-	-	-	12,000	12,000
LB Revenue, Fines & Assessment	4915	3,666	1,057	5,000	3,000	3,000
Bowling Revenue Copy Machine	4920	4,076	402	1,600	3,000	3,000
Postage-Book Reserve Postcards	4925	845	314	1,000	800	1,000
LB Revenue, Endowment Fund	4945	46,891	36,849	60,000	60,000	60,000
LB Revenue, Friends Of The Lib	4949	22,818	24,748	29,000	29,000	29,000
Total Recreation		\$ 511,682	\$ 393,701	\$ 421,800	\$ 432,800	\$ 406,000
Golf Fees						
Golf Fees - No show	4132	\$ (200)	\$ 2,900	\$ -	\$ -	\$ -
Earned Annual Card Revenue	4408	1,829,440	914,297	326,397	327,767	342,516
Earned Kachina Card Revenue	4412	-	532,432	1,191,656	807,757	844,106
Resident Green Fees	4420	3,054,159	3,048,536	3,066,518	2,924,560	3,056,165
Twilight Golf	4424	23,711	27,720	-	149,069	155,777
Guest Green Fees	4425	786,733	837,579	629,894	887,926	927,883
Daily Fee Kachina	4428	-	542,546	1,084,355	738,161	771,378
CNP	4429	226,143	279,030	308,452	360,422	376,641
Golf Specials	4445	690	740	-	-	-
Total Golf Fees		\$ 5,920,675	\$ 6,185,779	\$ 6,607,272	\$ 6,195,662	\$ 6,474,467
Bowling						
Bowling League Advance CNP	4209	\$ 9,702	\$ 7,903	\$ 8,000	\$ 11,680	\$ 11,800
Bowling League	4210	395,065	392,197	381,875	403,500	414,645
Learn to Bowl	4211	1,976	2,050	2,330	2,350	2,272
Bowling CNP	4212	1,499	11,586	6,214	12,000	13,333
Open Bowling	4215	81,736	94,151	74,247	50,000	86,777
Guest Bowling	4216	42,071	27,575	29,098	29,100	30,795
Promotional Bowling	4217	36,212	32,163	40,266	70,000	30,698
Total Bowling		\$ 568,262	\$ 567,625	\$ 542,030	\$ 578,630	\$ 590,319
Ancillary Revenue						
Billiard Locker Revenue	4003	\$ 868	\$ 856	\$ 1,200	\$ 950	\$ 936
Rental Income	4005	18,987	17,188	17,200	11,600	11,600

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	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Vended Merchandise	4130	2,743	1,479	-	1,700	1,500
Recycle Revenue	4131	309	152	-	150	300
Shoe Rental	4225	9,748	7,777	8,625	8,650	8,578
Rental Lockers	4230	16,815	16,597	16,403	16,500	16,300
Key Replacement Fee	4235	(14)	63	240	206	200
Ball Conditioner	4250	473	502	505	300	500
Advertising Revenue	4260	-	250	-	50	-
Putter's Club	4422	5,807	5,727	4,060	6,200	6,500
Golf Pro Lesson Commission	4500	4,789	4,599	1,000	4,000	4,500
Pond Ball Revenue	4501	1,167	669	950	3,410	3,770
Sales, Cart Rental	4520	124,860	127,898	119,450	124,446	118,600
Sales, Driving Range	4530	187,385	185,007	186,300	185,000	245,000
Revenue, Other Income	4960	266,656	134,686	180,000	135,000	176,188
Sales, Cart /Club Rental	4550	(4,013)	7,144	1,484	1,570	1,930
Total Ancillary Revenue		\$ 636,580	\$ 510,593	\$ 537,417	\$ 499,732	\$ 596,402
Merchandise Sales						
Merchandise Sales	4510	\$ 524,968	\$ 551,863	\$ 567,390	\$ 559,910	\$ 542,903
Total Merchandise Sales		\$ 524,968	\$ 551,863	\$ 567,390	\$ 559,910	\$ 542,903
Food and Beverage						
Sales, Food & Beverage	4610	\$ 107,095	\$ 113,706	\$ 120,300	\$ 122,920	\$ 119,861
Sales, Beer & Wine	4611	171,847	163,722	160,000	165,676	161,000
Total Food and Beverage		\$ 278,943	\$ 277,429	\$ 280,300	\$ 288,596	\$ 280,861
Total Revenues		\$ 15,606,604	\$ 16,956,272	\$ 18,548,742	\$ 18,134,273	\$ 18,973,367
Other						
Asset Preservation Fee	4000	\$ 1,815,737	\$ 1,317,989	\$ 1,172,000	\$ 980,600	\$ 1,196,000
Facility Investment Fee	4200	264,000	120,000	-	30,000	-
Sale of Asset Gain or Loss	4540	-	-	-	17,647	-
Interest Income	4999	489,178	418,193	216,000	160,695	200,000
Total Other		\$ 2,568,915	\$ 1,856,182	\$ 1,388,000	\$ 1,188,942	\$ 1,396,000
Cost of Goods Sold						
Food & Beverage	5210	\$ 79,797	\$ 87,775	\$ 99,047	\$ 53,348	\$ 59,920
Beer & Wine	5215	68,673	69,959	88,770	74,550	76,000
Merchandise	5225	304,447	316,390	318,719	332,415	326,080
Cost Of Freight	5250	9,340	6,223	-	1,500	1,700
Discount Earned	5255	(94)	-	-	-	-
Second Card Discount	5409	-	3,300	-	-	-
Total COGS		\$ 462,163	\$ 483,647	\$ 506,536	\$ 461,813	\$ 463,700
Gross Margin		\$ 17,713,355	\$ 18,328,807	\$ 19,430,206	\$ 18,861,402	\$ 19,905,667

EXPENSES

Wages And Benefits

Recreation Centers of Sun City West, Inc.
Summary Detail by Account Code
FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Wages	6115	\$ 6,754,478	\$ 7,002,512	\$ 7,813,161	\$ 7,435,156	\$ 7,698,295
Overtime	6116	222,111	299,546	160,050	317,648	129,788
Accrued Vacation	6150	307,778	183,199	386,233	141,921	280,000
Temporary Employee	6155	71,019	16,851	-	42,992	30,780
Employee Insurance	6160	791,544	807,062	875,643	981,985	1,077,747
Payroll Taxes	6170	680,281	687,279	760,641	691,740	744,097
Pension Plan	6180	274,367	264,269	257,392	289,243	313,098
Total Wages and Benefits		\$ 9,101,578	\$ 9,260,718	\$ 10,253,119	\$ 9,900,684	\$ 10,273,804
Operating Expenses						
Special Events	6213	\$ 267,010	\$ 226,473	\$ 213,270	\$ 170,387	\$ 134,215
Administrative Expense / Fees	6215	-	(350)	-	-	-
Advertising & Promo	6320	9,330	15,307	56,150	54,325	130,200
Laundry	6322	852	27	-	-	-
Signage	6324	42,391	-	2,204	962	11,560
Subscriptions/Magazines Librar	6332	5,766	4,526	13,992	12,928	14,000
Reference Library	6333	11,443	10,345	9,996	7,177	10,000
Subscript/Newspaper Library	6334	1,711	1,507	-	3,354	-
Books Library	6335	38,631	36,846	52,000	51,345	52,000
Audio Visual Library	6336	12,159	8,374	12,996	10,565	13,000
Radios & Repeaters	6340	3,877	4,011	2,130	1,930	1,370
VS Security System	6655	1,149	-	-	-	-
Operating Expense	6657	58,358	52,780	67,554	50,962	-
Security System	6665	16,283	11,220	2,980	5,791	13,600
Sonora Lane Expense	6667	-	3,256	-	1,560	1,750
Equipment	6668	265,282	218,964	246,642	218,045	207,721
Service Contract	6669	64,870	83,845	105,596	113,484	129,164
Equipment Rental	6672	11,100	5,146	6,500	5,090	1,300
Postage Charges	6700	15,590	21,366	34,028	29,466	31,006
Printing Expense	6763	43,550	52,154	60,751	43,380	68,240
Public Relations	6886	382	136	1,150	960	1,200
Silver Celebration Booklets	6970	3,000	-	-	-	-
Contingency	6989	302	-	-	-	50,000
Theft Loss	6999	1,536	-	-	-	-
Total Operating Expenses		\$ 874,572	\$ 755,932	\$ 887,939	\$ 781,712	\$ 870,326
Utilities						
Natural Gas For Pool	6430	\$ 299,241	\$ 283,833	\$ 244,692	\$ 288,034	\$ 346,837
Heat, Light & Power	6431	1,122,626	1,271,948	1,397,434	1,272,463	1,427,103
Telephone Expense	6432	147,375	157,823	144,253	155,264	162,138
Water & Sewer	6433	243,032	225,617	229,380	283,582	391,790
Trash Removal	6435	72,458	84,932	89,556	83,685	83,685
Total Utilities		\$ 1,884,732	\$ 2,024,153	\$ 2,105,315	\$ 2,083,027	\$ 2,411,553
Repair and Maintenance						
R&M Professional Serv	6521	\$ 102,249	\$ 77,866	\$ 116,310	\$ 67,290	\$ 64,030
Office Equipment Repair	6522	575	1,592	2,954	1,647	1,492
R&M Exercise Rm Equip	6523	6,162	5,807	8,400	6,018	4,000

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Rest Equip Repair	6525	140	227	2,970	690	3,400
Equipment Repair	6530	27,126	21,801	26,400	23,000	27,000
R&M Grounds Repair	6535	213,362	284,442	246,400	198,461	226,565
R&M Rolling Stock	6540	246,834	261,523	251,952	263,598	261,675
R&M Drains Repair	6542	1,358	352	5,300	4,005	4,800
R&M Pump Repair	6544	79,426	42,791	68,000	90,273	75,000
R&M Bldg & B/Equip	6545	183,764	219,496	177,200	182,648	231,046
R&M Park Lot Seal & Stripe	6546	998	-	-	-	-
R&M Landscaping Equip	6547	4,701	3,723	3,600	5,095	-
R&M Top Dressing	6548	37,634	30,853	41,600	28,588	42,100
PB Cart Path Seal	6549	(998)	-	-	-	-
R&M Pool Structural	6551	5,965	295	6,300	3,189	4,000
R&M Pool Equipment	6553	12,418	31,708	12,000	10,492	18,000
R&M Tennis Courts	6554	1,554	(2,434)	3,500	1,632	500
R&M Billiards/Shuffleboard Eq	6555	9,220	7,180	9,500	11,250	12,500
R&M Office Equipment	6556	-	6,115	156	111	150
R&M Electric Carts	6558	518	3,894	14,050	10,833	15,300
R&M Scoring Equip Bowling	6560	98	-	150	-	-
R&M Pool Operations	6600	56,389	63,794	68,006	60,591	58,000
R&M Automotive Repair	6656	661	2,781	550	907	3,400
Total Repair and Maintenance		\$ 990,154	\$ 1,063,807	\$ 1,065,298	\$ 970,318	\$ 1,052,958
Interest & Financial Expense						
Bank Charges	6325	\$ 138,146	\$ 135,240	\$ 120,195	\$ 137,766	\$ 156,000
Consignment Adjustment	6327	-	-	100	60	100
Cash Over/Short	6331	(2,113)	(1,885)	200	(308)	300
Equip Lease	6670	2,194	6,069	22,088	21,181	20,101
Interest Expense Cptl. Lease	6671	14,227	(9,332)	-	-	-
Bad Debt Expense	6851	-	-	-	1,153	5,000
Total Interest & Financial Expense		\$ 152,455	\$ 130,092	\$ 142,583	\$ 159,852	\$ 181,501
Legal and Professional						
Professional Services	6720	\$ 61,493	\$ 91,512	\$ 123,492	\$ 111,430	\$ 100,690
CCR&R Enforcement		-	-	-	-	47,770
Total Legal and Professional		\$ 61,493	\$ 91,512	\$ 123,492	\$ 111,430	\$ 148,460
Taxes and Insurance						
Licenses, Taxes & Fees	6666	\$ 55,128	\$ 35,820	\$ 45,664	\$ 36,308	\$ 41,877
Liability Insurance	6900	352,616	320,774	384,000	328,860	314,675
Personal Property Tax	6925	16,508	16,565	16,512	16,317	19,553
Real Property Tax	6950	109,790	87,574	110,400	102,033	109,781
Total Taxes and Insurance		\$ 534,042	\$ 460,733	\$ 556,576	\$ 483,519	\$ 485,886
Supplies and Services						
Restaurant Supplies	6214	\$ 2,030	\$ 951	\$ 12,805	\$ 7,132	\$ 4,500
Cleaning Supplies	6321	99,980	97,854	113,818	118,874	121,844
Book AV Processing Supplies	6323	4,476	5,256	6,192	5,395	4,000
Gas & Oil	6658	200,445	246,178	264,908	258,745	268,023

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	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Shop Supplies	6659	5,932	3,743	8,345	4,756	6,745
Tools & Portable Equipment	6660	28,358	19,404	31,840	22,060	31,410
Office Supplies	6762	98,326	84,224	90,122	85,719	102,388
Billiard Supplies	6764	1,521	2,118	150	500	650
Computer Expense	6767	-	877	20,400	11,818	21,183
Total Supplies and Services		\$ 441,068	\$ 460,604	\$ 548,580	\$ 514,999	\$ 560,743
Landscape Maintenance						
Driving Range Exp	6231	\$ 27,683	\$ 14,878	\$ 11,325	\$ 3,187	\$ 10,400
Wildlife Expense	6315	14,467	18,906	20,400	18,451	26,400
Pest Control	6328	-	6,769	-	5,440	7,000
R&M Sprinkler Repair	6541	62,103	82,377	80,900	67,410	74,699
R&M Trees Repair	6543	40,571	52,187	47,970	48,516	63,491
Seed	6661	235,226	261,377	290,850	285,554	290,850
Chemicals & Fertilizer	6662	360,863	411,258	453,739	330,881	397,724
Flags & Cups	6663	-	19,168	12,575	17,787	14,650
Trees & Plants	6664	11,777	30,565	23,300	29,073	20,700
Total Landscape Maintenance		\$ 752,689	\$ 897,485	\$ 941,059	\$ 806,297	\$ 905,914
Allocated Expenses						
Allocated Maintenance Costs	6520	\$ 10	\$ (82,568)	\$ -	\$ -	\$ -
Total Allocated Expenses		\$ 10	\$ (82,568)	\$ -	\$ -	\$ -
Employee Related Expenses						
Uniforms Expense	6326	\$ 28,697	\$ 22,712	\$ 30,928	\$ 24,449	\$ 25,580
Dues &Subscriptions	6710	7,507	7,265	12,431	8,019	10,620
Professional Development	6750	13,387	13,459	37,984	13,462	19,098
Employee Recruitment	6760	9,257	11,682	15,900	12,505	5,000
Mileage Reimbursement	6882	5,976	6,811	7,808	7,043	5,312
Travel	6883	6,240	5,136	5,796	4,089	3,050
Employee Safety	6884	9,558	15,851	16,402	12,843	15,280
Employee Relations	6885	30,603	28,813	34,196	29,048	32,825
Total Employee Related Expenses		\$ 111,225	\$ 111,731	\$ 161,445	\$ 111,459	\$ 116,765
Total Operating Expenses		\$ 14,904,016	\$ 15,174,200	\$ 16,785,406	\$ 15,923,297	\$ 17,007,910
Depreciation Expense	6000	\$ 2,495,430	\$ 2,690,097	\$ 2,644,800	\$ 2,937,271	\$ 2,895,356
Total Expenses		\$ 17,399,446	\$ 17,864,297	\$ 19,430,206	\$ 18,860,569	\$ 19,903,266
Net Income (Loss)		\$ 313,908	\$ 464,511	\$ -	\$ 834	\$ 2,401

Recreation Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
REVENUES						
Membership						
Earned Membership Fees	4010	\$ 6,628,946	\$ 7,919,617	\$ 9,122,315	\$ 8,999,568	\$ 9,483,263
Member Guest Cards	4020	123,484	135,358	121,654	145,692	135,718
Member Transfer Fees	4021	190,230	181,061	154,800	136,925	146,250
Member Rental Card Fees	4025	113,868	127,734	110,244	186,425	195,746
Member Administrative Fees	4030	33,768	28,869	11,520	53,855	56,547
Required Disclosure Report Fee	4040	75,200	76,645	72,000	56,479	64,890
Total Membership		\$ 7,165,495	\$ 8,469,283	\$ 9,592,533	\$ 9,578,943	\$10,082,415
Recreation						
Hall Rental Fees	4110	\$ 55,350	\$ 47,140	\$ 66,000	\$ 45,000	\$ 45,000
Tour Revenue	4850	44,243	31,796	55,200	35,000	35,000
Special Event Revenue	4855	333,794	251,394	204,000	245,000	218,000
Fitness Revenue	4860	-	-	-	12,000	12,000
LB Revenue, Fines & Assessment	4915	3,666	1,057	5,000	3,000	3,000
Bowling Revenue Copy Machine	4920	4,076	402	1,600	3,000	3,000
Postage-Book Reserve Postcards	4925	845	314	1,000	800	1,000
LB Revenue, Endowment Fund	4945	46,891	36,849	60,000	60,000	60,000
LB Revenue, Friends Of The Lib	4949	22,818	24,748	29,000	29,000	29,000
Total Recreation		\$ 511,682	\$ 393,701	\$ 421,800	\$ 432,800	\$ 406,000
Ancillary Revenue						
Rental Income	4005	\$ 18,987	\$ 17,188	\$ 17,200	\$ 11,600	\$ -
Vended Merchandise	4130	2,743	1,479	-	1,700	1,500
Recycle Revenue	4131	309	152	-	150	300
Advertising Revenue	4260	-	-	-	-	-
Sales, Cart Rental	4520	1,534	1,020	-	-	-
Revenue, Other Income	4960	231,933	82,288	42,000	-	10,000
Sales, Cart /Club Rental	4550	(5,759)	(18,593)	-	-	-
Total Ancillary Revenue		\$ 249,748	\$ 83,534	\$ 59,200	\$ 13,450	\$ 11,800
Merchandise Sales						
Merchandise Sales	4510	\$ 65,370	\$ 64,151	\$ 77,390	\$ 80,486	\$ 80,486
Total Merchandise Sales		\$ 65,370	\$ 64,151	\$ 77,390	\$ 80,486	\$ 80,486
Total Revenues		\$ 7,992,295	\$ 9,010,669	\$ 10,150,923	\$ 10,105,679	\$10,580,701
EXPENSES						
Wages And Benefits						
Wages	6115	\$ 2,513,396	\$ 2,660,548	\$ 2,878,475	\$ 2,811,561	\$ 3,027,639
Overtime	6116	11,943	22,758	14,238	19,332	8,138
Accrued Vacation	6150	108,673	62,253	156,598	32,977	105,442
Temporary Employee	6155	-	-	-	-	-
Employee Insurance	6160	295,312	308,855	331,354	371,166	403,293
Payroll Taxes	6170	243,275	253,350	295,903	250,836	288,399
Pension Plan	6180	85,520	96,858	85,923	102,487	107,996

Recreation Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Total Wages and Benefits		\$ 3,258,119	\$ 3,404,622	\$ 3,762,491	\$ 3,588,359	\$ 3,940,906
Operating Expenses						
Special Events	6213	\$ 265,415	\$ 225,794	\$ 211,030	\$ 168,568	\$ 130,650
Advertising & Promo	6320	-	-	2,200	960	500
Laundry	6322	852	27	-	-	-
Signage	6324	42,391	-	2,000	864	11,000
Subscriptions/Magazines Librar	6332	5,766	4,526	13,992	12,928	14,000
Reference Library	6333	11,443	10,345	9,996	7,177	10,000
Subscript/Newspaper Library	6334	1,711	1,507	-	3,354	-
Books Library	6335	38,631	36,846	52,000	51,345	52,000
Audio Visual Library	6336	12,159	8,374	12,996	10,565	13,000
Radios & Repeaters	6340	1,003	-	720	-	720
VS Security System	6655	980	-	-	-	-
Operating Expense	6657	24,659	20,682	30,712	22,061	-
Security System	6665	375	5,461	980	2,761	9,200
Equipment	6668	114,058	103,677	96,458	89,049	100,158
Service Contract	6669	3,027	14,515	9,217	9,478	4,850
Postage Charges	6700	83	90	396	210	900
Printing Expense	6763	27,854	5,611	11,250	7,019	19,600
Silver Celebration Booklets	6970	3,000	-	-	-	-
Total Operating Expenses		\$ 553,407	\$ 437,455	\$ 453,947	\$ 386,340	\$ 366,578
Utilities						
Natural Gas For Pool	6430	\$ 298,567	\$ 283,234	\$ 243,972	\$ 279,634	\$ 337,597
Heat, Light & Power	6431	417,132	521,457	547,745	596,813	627,537
Telephone Expense	6432	32,039	32,393	36,120	33,027	32,760
Water & Sewer	6433	215,442	194,723	198,900	233,710	290,460
Trash Removal	6435	26,421	28,706	31,300	25,768	25,768
Total Utilities		\$ 989,601	\$ 1,060,513	\$ 1,058,037	\$ 1,168,952	\$ 1,314,122
Repair and Maintenance						
R&M Professional Serv	6521	\$ 64,063	\$ 36,682	\$ 79,540	\$ 44,646	\$ 33,920
Office Equipment Repair	6522	170	617	1,250	601	250
R&M Exercise Rm Equip	6523	6,162	5,807	8,400	6,018	4,000
R&M Grounds Repair	6535	26,733	29,091	28,000	40,021	39,000
R&M Rolling Stock	6540	17,456	24,917	27,100	23,577	25,025
R&M Bldg & B/Equip	6545	176,724	168,327	177,200	177,522	201,691
R&M Landscaping Equip	6547	4,701	3,405	3,600	5,095	-
R&M Pool Structural	6551	5,965	295	6,300	3,189	4,000
R&M Pool Equipment	6553	12,418	31,708	12,000	10,492	18,000
R&M Tennis Courts	6554	1,554	(2,434)	3,500	1,632	500
R&M Billiards/Shuffleboard Eq	6555	-	340	2,000	-	-
R&M Pool Operations	6600	56,389	63,794	68,006	60,591	58,000
R&M Automotive Repair	6656	-	-	250	120	3,100
Total Repair and Maintenance		\$ 372,335	\$ 362,550	\$ 417,146	\$ 373,503	\$ 387,486
Interest & Financial Expense						

Recreation Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Bank Charges	6325	\$ 9,609	\$ 10,034	\$ 12,850	\$ 9,880	\$ 11,000
Consignment Adjustment	6327	-	-	100	60	100
Cash Over/Short	6331	27	13	100	41	100
Equip Lease	6670	433	-	-	-	-
Interest Expense Cptl. Lease	6671	3,245	(1,855)	-	-	-
Bad Debt Expense	6851	-	-	-	1,153	5,000
Total Interest & Financial Expense		\$ 13,315	\$ 8,193	\$ 13,050	\$ 11,133	\$ 16,200
Legal and Professional						
Professional Services	6720	\$ (200)	\$ 210	\$ 996	\$ 478	\$ -
Total Legal and Professional		\$ (200)	\$ 210	\$ 996	\$ 478	\$ -
Taxes and Insurance						
Licenses, Taxes & Fees	6666	\$ 10,611	\$ 8,541	\$ 11,750	\$ 8,531	\$ 9,422
Total Taxes and Insurance		\$ 10,611	\$ 8,541	\$ 11,750	\$ 8,531	\$ 9,422
Supplies and Services						
Cleaning Supplies	6321	\$ 67,972	\$ 65,859	\$ 77,109	\$ 79,800	\$ 82,834
Book AV Processing Supplies	6323	4,476	5,256	6,192	5,395	4,000
Gas & Oil	6658	17,545	22,293	38,188	28,237	24,311
Shop Supplies	6659	138	335	1,965	713	375
Tools & Portable Equipment	6660	7,184	8,541	11,400	5,557	11,150
Office Supplies	6762	34,491	26,298	34,802	33,436	41,200
Total Supplies and Services		\$ 131,807	\$ 128,582	\$ 169,656	\$ 153,137	\$ 163,870
Landscape Maintenance						
Wildlife Expense	6315	\$ 14,467	\$ 18,906	\$ 20,400	\$ 18,701	\$ 18,400
Pest Control	6328	-	250	-	-	-
R&M Sprinkler Repair	6541	6,925	14,530	12,000	13,082	13,000
R&M Trees Repair	6543	-	25,335	-	17,030	27,500
Seed	6661	6,227	6,745	8,000	9,533	8,000
Chemicals & Fertilizer	6662	9,308	10,354	12,000	7,515	7,000
Trees & Plants	6664	16,209	21,887	15,000	21,849	12,600
Total Landscape Maintenance		\$ 53,134	\$ 98,008	\$ 67,400	\$ 87,710	\$ 86,500
Allocated Expenses						
Allocated Maintenance Costs	6520	\$ (44,883)	\$ (96,680)	\$ -	\$ -	\$ -
R & M Labor	6200	(43,423)	(43,312)	-	-	-
Total Allocated Expenses		\$ (88,307)	\$ (139,991)	\$ -	\$ -	\$ -
Employee Related Expenses						
Uniforms Expense	6326	\$ 8,713	\$ 5,127	\$ 10,000	\$ 6,040	\$ 8,680
Dues & Subscriptions	6710	825	717	835	823	850
Professional Development	6750	5,330	3,409	7,816	1,308	5,024
Mileage Reimbursement	6882	1,623	1,473	1,752	1,557	1,782
Travel	6883	1,309	2,204	1,975	732	450
Employee Safety	6884	613	2,736	3,160	2,021	3,100
Employee Relations	6885	1,018	791	1,796	1,985	2,100

**Recreation Division
FY 2009-10 Budget**

Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Total Employee Related Expenses	\$ 19,431	\$ 16,456	\$ 27,334	\$ 14,467	\$ 21,986
Total Operating Expenses	\$ 5,313,254	\$ 5,385,139	\$ 5,981,807	\$ 5,792,611	\$ 6,307,071

Golf Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
REVENUES						
Golf Fees						
Golf Fees - No show	4132	\$ (200)	\$ 2,900	\$ -	\$ -	\$ -
Earned Annual Card Revenue	4408	1,829,440	914,297	326,397	327,767	342,516
Earned Kachina Card Revenue	4412	-	532,432	1,191,656	807,757	844,106
Resident Green Fees	4420	3,054,159	3,048,536	3,066,518	2,924,560	3,056,165
Twilight Golf	4424	23,711	27,720	-	149,069	155,777
Guest Green Fees	4425	786,733	837,579	629,894	887,926	927,883
Daily Fee Kachina	4428	-	542,546	1,084,355	738,161	771,378
CNP	4429	226,143	279,030	308,452	360,422	376,641
Golf Specials	4445	690	740	-	-	-
Total Golf Fees		\$ 5,920,675	\$ 6,185,779	\$ 6,607,272	\$ 6,195,662	\$ 6,474,467
Ancillary Revenue						
Rental Income	4005	\$ -	\$ -	\$ -	\$ -	\$ 2,600
Putter's Club	4422	5,807	5,727	4,060	6,200	6,500
Golf Pro Lesson Commission	4500	4,789	4,599	1,000	4,000	4,500
Pond Ball Revenue	4501	1,167	669	950	3,410	3,770
Sales, Cart Rental	4520	123,326	126,878	119,450	124,446	118,600
Sales, Driving Range	4530	187,385	185,007	186,300	185,000	245,000
Revenue, Other Income	4960	32,776	51,429	138,000	135,000	166,188
Sales, Cart /Club Rental	4550	1,747	25,737	1,484	1,570	1,930
Total Ancillary Revenue		\$ 356,996	\$ 400,045	\$ 451,244	\$ 459,626	\$ 549,088
Merchandise Sales						
Merchandise Sales	4510	\$ 409,962	\$ 436,395	\$ 448,900	\$ 434,424	\$ 412,000
Total Merchandise Sales		\$ 409,962	\$ 436,395	\$ 448,900	\$ 434,424	\$ 412,000
Food and Beverage						
PV Sales, Food & Beverage Retail	4610	\$ 105,335	\$ 101,884	\$ 108,550	\$ 110,120	\$ 107,000
PV Sales, Beer & Wine Retail	4611	171,847	163,722	160,000	165,676	161,000
Total Food and Beverage		\$ 277,182	\$ 265,607	\$ 268,550	\$ 275,796	\$ 268,000
Total Revenues		\$ 6,964,815	\$ 7,287,826	\$ 7,775,966	\$ 7,365,508	\$ 7,703,554
Other						
Sale of Asset Gain or Loss	4540	\$ -	\$ -	\$ -	\$ 17,647	\$ -
Total Other		\$ -	\$ -	\$ -	\$ 17,647	\$ -
Cost of Goods Sold						
Food & Beverage	5210	\$ 39,302	\$ 44,102	\$ 59,409	\$ 48,668	\$ 55,000
Beer & Wine	5215	68,673	69,959	88,770	74,550	76,000
Merchandise	5225	304,447	316,390	318,719	298,095	290,000
Cost Of Freight	5250	9,340	6,223	-	1,500	1,700
Discount Earned	5255	(94)	-	-	-	-
Second Card Discount	5409	-	3,300	-	-	-
Total COGS		\$ 421,668	\$ 439,974	\$ 466,898	\$ 422,813	\$ 422,700

Golf Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Gross Margin		\$ 6,543,147	\$ 6,847,851	\$ 7,309,068	\$ 6,960,342	\$ 7,280,854
EXPENSES						
Wages And Benefits						
Wages	6115	\$ 3,166,993	\$ 3,241,325	\$ 3,706,903	\$ 3,437,937	\$ 3,456,848
Overtime	6116	209,312	267,643	145,262	294,443	118,900
Accrued Vacation	6150	143,990	87,007	174,547	79,750	143,334
Temporary Employee	6155	71,019	16,851	-	42,992	30,780
Employee Insurance	6160	397,274	410,517	455,703	510,134	563,984
Payroll Taxes	6170	330,481	328,010	347,164	336,078	340,125
Pension Plan	6180	109,717	88,117	109,501	138,177	148,838
Total Wages and Benefits		\$ 4,428,787	\$ 4,439,470	\$ 4,939,081	\$ 4,839,511	\$ 4,802,810
Operating Expenses						
Special Events	6213	\$ 1,442	\$ 171	\$ 1,740	\$ 960	\$ 2,640
Advertising & Promo	6320	8,161	14,273	51,600	44,851	77,000
Signage	6324	-	-	204	98	560
Radios & Repeaters	6340	2,875	4,011	1,410	1,930	650
Operating Expense	6657	11,733	11,859	23,546	16,103	-
Security System	6665	15,658	5,159	2,000	2,580	4,100
Equipment	6668	34,158	51,998	24,608	74,690	15,350
Service Contract	6669	20,000	30,383	23,447	12,946	1,880
Equipment Rental	6672	11,100	5,146	6,500	5,090	1,300
Postage Charges	6700	60	23	84	45	70
Printing Expense	6763	7,242	15,499	24,752	14,801	24,460
Total Operating Expenses		\$ 112,429	\$ 138,522	\$ 159,891	\$ 174,094	\$ 128,010
Utilities						
Natural Gas For Pool	6430	\$ 674	\$ 598	\$ 720	\$ 8,400	\$ 9,240
Heat, Light & Power	6431	623,548	662,718	753,834	595,003	702,661
Telephone Expense	6432	36,444	37,436	38,940	37,279	36,187
Water & Sewer	6433	26,635	29,666	29,280	47,861	97,139
Trash Removal	6435	45,224	54,856	56,876	56,485	56,485
Total Utilities		\$ 732,525	\$ 785,275	\$ 879,650	\$ 745,028	\$ 901,713
Repair and Maintenance						
R&M Professional Serv	6521	\$ 38,186	\$ 39,399	\$ 36,770	\$ 22,244	\$ 29,370
Office Equipment Repair	6522	-	563	1,104	758	992
Rest Equip Repair	6525	140	227	2,970	690	3,400
R&M Grounds Repair	6535	186,629	255,351	218,400	158,440	187,565
R&M Rolling Stock	6540	229,378	235,464	224,252	239,227	236,400
R&M Drains Repair	6542	1,358	352	5,300	4,005	4,800
R&M Pump Repair	6544	79,426	42,791	68,000	90,273	75,000
R&M Bldg & B/Equip	6545	7,040	38,688	-	5,126	23,359
R&M Park Lot Seal & Stripe	6546	998	-	-	-	-
R&M Landscaping Equip	6547	-	318	-	-	-

Golf Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
R&M Top Dressing	6548	37,634	30,853	41,600	28,588	42,100
PB Cart Path Seal	6549	(998)	-	-	-	-
R&M Electric Carts	6558	518	3,894	14,050	10,833	15,300
R&M Automotive Repair	6656	661	2,781	300	174	300
Total Repair and Maintenance		\$ 580,969	\$ 650,682	\$ 612,746	\$ 560,358	\$ 618,586
Interest & Financial Expense						
Bank Charges	6325	\$ 119,891	\$ 112,669	\$ 92,045	\$ 111,103	\$ 128,000
Cash Over/Short	6331	(2,148)	(1,752)	-	(399)	100
Equip Lease	6670	1,517	-	3,000	2,880	-
Interest Expense Cptl. Lease	6671	10,982	(7,477)	-	-	-
Total Interest & Financial Expense		\$ 130,241	\$ 103,440	\$ 95,045	\$ 113,585	\$ 128,100
Legal and Professional						
Professional Services	6720	\$ -	\$ 53	\$ -	\$ -	\$ -
Total Legal and Professional		\$ -	\$ 53	\$ -	\$ -	\$ -
Taxes and Insurance						
Licenses, Taxes & Fees	6666	\$ 44,346	\$ 28,060	\$ 32,539	\$ 26,377	\$ 31,300
Total Taxes and Insurance		\$ 44,346	\$ 28,060	\$ 32,539	\$ 26,377	\$ 31,300
Supplies and Services						
Restaurant Supplies	6214	\$ 2,030	\$ 951	\$ 12,805	\$ 7,132	\$ 4,500
Cleaning Supplies	6321	27,365	26,563	30,859	31,931	32,140
Gas & Oil	6658	180,366	221,989	224,440	228,843	243,312
Shop Supplies	6659	5,794	3,408	6,380	4,043	6,370
Tools & Portable Equipment	6660	20,653	10,369	19,840	15,904	19,760
Office Supplies	6762	19,281	21,931	19,688	20,692	23,100
Total Supplies and Services		\$ 255,489	\$ 285,211	\$ 314,012	\$ 308,545	\$ 329,182
Landscape Maintenance						
Driving Range Exp	6231	\$ 27,683	\$ 14,878	\$ 11,325	\$ 3,187	\$ 10,400
Wildlife Expense	6315	-	-	-	(250)	8,000
Pest Control	6328	-	6,519	-	5,440	7,000
R&M Sprinkler Repair	6541	55,178	67,847	68,900	54,328	61,699
R&M Trees Repair	6543	40,571	26,852	47,970	31,486	35,991
Seed	6661	228,999	254,632	282,850	276,020	282,850
Chemicals & Fertilizer	6662	351,555	400,904	441,739	323,366	390,724
Flags & Cups	6663	-	19,168	12,575	17,787	14,650
Trees & Plants	6664	(4,432)	8,678	8,300	7,224	8,100
Total Landscape Maintenance		\$ 699,555	\$ 799,477	\$ 873,659	\$ 718,587	\$ 819,414
Allocated Expenses						
Allocated Maintenance Costs	6520	\$ 24,159	\$ 4,626	\$ -	\$ -	\$ -
R & M Labor	6200	29,291	28,457	-	-	-
Total Allocated Expenses		\$ 53,450	\$ 33,083	\$ -	\$ -	\$ -
Employee Related Expenses						

**Golf Division
FY 2009-10 Budget**

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Uniforms Expense	6326	\$ 19,010	\$ 17,383	\$ 20,428	\$ 17,409	\$ 15,900
Dues &Subscriptions	6710	1,730	2,179	6,520	2,966	5,770
Professional Development	6750	5,288	8,005	15,100	638	3,000
Employee Recruitment	6760	250	100	-	-	-
Mileage Reimbursement	6882	2,030	2,417	2,320	2,536	40
Travel	6883	3,180	1,817	1,220	107	-
Employee Safety	6884	3,509	9,955	5,760	6,290	5,100
Employee Relations	6885	1,271	1,202	1,258	1,572	450
Total Employee Related Expenses		\$ 36,268	\$ 43,058	\$ 52,606	\$ 31,518	\$ 30,260
Total Operating Expenses		\$ 7,074,060	\$ 7,306,330	\$ 7,959,229	\$7,517,602	\$7,789,374

Bowling Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
REVENUES						
Bowling						
Bowling League Advance CNP	4209	\$ 9,702	\$ 7,903	\$ 8,000	\$ 11,680	\$ 11,800
Bowling League	4210	395,065	392,197	381,875	403,500	414,645
Learn to Bowl	4211	1,976	2,050	2,330	2,350	2,272
Bowling CNP	4212	1,499	11,586	6,214	12,000	13,333
Open Bowling	4215	81,736	94,151	74,247	50,000	86,777
Guest Bowling	4216	42,071	27,575	29,098	29,100	30,795
Promotional Bowling	4217	36,212	32,163	40,266	70,000	30,698
Total Bowling		\$ 568,262	\$ 567,625	\$ 542,030	\$ 578,630	\$ 590,319
Ancillary Revenue						
Billiard Locker Revenue	4003	\$ 868	\$ 856	\$ 1,200	\$ 950	\$ 936
Rental Income	4005	-	-	-	-	9,000
Shoe Rental	4225	9,748	7,777	8,625	8,650	8,578
Rental Lockers	4230	16,815	16,597	16,403	16,500	16,300
Key Replacement Fee	4235	(14)	63	240	206	200
Ball Conditioner	4250	473	502	505	300	500
Advertising Revenue	4260	-	250	-	50	-
Revenue, Other Income	4960	1,946	969	-	-	-
Total Ancillary Revenue		\$ 29,835	\$ 27,013	\$ 26,973	\$ 26,656	\$ 35,514
Merchandise Sales						
Merchandise Sales	4510	\$ 49,636	\$ 51,317	\$ 41,100	\$ 45,000	\$ 50,417
Total Merchandise Sales		\$ 49,636	\$ 51,317	\$ 41,100	\$ 45,000	\$ 50,417
Food and Beverage						
Food & Beverage Retl	4610	\$ 1,761	\$ 11,822	\$ 11,750	\$ 12,800	\$ 12,861
Total Food and Beverage		\$ 1,761	\$ 11,822	\$ 11,750	\$ 12,800	\$ 12,861
Total Revenues		\$ 649,493	\$ 657,778	\$ 621,853	\$ 663,086	\$ 689,111
Cost of Goods Sold						
Food & Beverage	5210	\$ 40,495	\$ 43,673	\$ 39,638	\$ 4,680	\$ 4,920
Merchandise	5225	-	-	-	34,320	36,080
Total COGS		\$ 40,495	\$ 43,673	\$ 39,638	\$ 39,000	\$ 41,000
Gross Margin		\$ 608,998	\$ 614,105	\$ 582,215	\$ 624,086	\$ 648,111
EXPENSES						
Wages And Benefits						
Wages	6115	\$ 275,666	\$ 294,996	\$ 324,551	\$ 309,215	\$ 307,895
Overtime	6116	676	2,715	-	761	1,000
Accrued Vacation	6150	10,137	7,286	11,646	1,887	8,417
Employee Insurance	6160	20,578	18,371	19,881	20,578	22,437
Payroll Taxes	6170	27,535	27,512	32,313	27,329	29,345

Bowling Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Pension Plan	6180	9,395	6,988	6,763	7,572	6,044
Total Wages and Benefits		\$ 343,987	\$ 357,869	\$ 395,154	\$ 367,343	\$ 375,139
Operating Expenses						
Special Events	6213	\$ 50	\$ 308	\$ -	\$ 425	\$ 425
Advertising & Promo	6320	1,121	772	1,150	2,000	2,000
Operating Expense	6657	-	184	-	175	-
Security System	6665	125	300	-	300	300
Equipment	6668	9,291	16,222	10,240	9,500	10,400
Service Contract	6669	-	359	-	713	725
Printing Expense	6763	4	14	-	-	-
Total Operating Expenses		\$ 10,591	\$ 18,160	\$ 11,390	\$ 13,113	\$ 13,850
Utilities						
Heat, Light & Power	6431	\$ 56,192	\$ 60,188	\$ 74,255	\$ 55,200	\$ 69,444
Telephone Expense	6432	2,309	3,113	2,220	3,063	2,293
Water & Sewer	6433	954	1,228	1,200	2,010	4,191
Trash Removal	6435	814	1,371	1,380	1,432	1,432
Total Utilities		\$ 60,268	\$ 65,900	\$ 79,055	\$ 61,705	\$ 77,359
Repair and Maintenance						
R&M Professional Serv	6521	\$ -	\$ 1,049	\$ -	\$ 250	\$ 300
Equipment Repair	6530	27,126	21,801	26,400	23,000	27,000
R&M Bldg & B/Equip	6545	-	12,481	-	-	200
R&M Billiards/Shuffleboard Eqt	6555	9,220	6,840	7,500	11,250	12,500
R&M Scoring Equip Bowling	6560	98	-	150	-	-
Total Repair and Maintenance		\$ 36,444	\$ 42,170	\$ 34,050	\$ 34,500	\$ 40,000
Interest & Financial Expense						
Bank Charges	6325	\$ 576	\$ 1,016	\$ 900	\$ 900	\$ 1,000
Cash Over/Short	6331	8	(146)	100	50	100
Equip Lease	6670	-	550	-	-	-
Total Interest & Financial Expense		\$ 583	\$ 1,420	\$ 1,000	\$ 950	\$ 1,100
Taxes and Insurance						
Licenses, Taxes & Fees	6666	\$ -	\$ -	\$ 825	\$ 825	\$ 825
Total Taxes and Insurance		\$ -	\$ -	\$ 825	\$ 825	\$ 825
Supplies and Services						
Cleaning Supplies	6321	\$ 4,418	\$ 5,274	\$ 4,650	\$ 6,500	\$ 6,700
Tools & Portable Equipment	6660	520	495	600	600	500
Office Supplies	6762	4,268	3,631	3,130	2,600	6,700
Billiard Supplies	6764	1,521	2,118	150	500	650
Total Supplies and Services		\$ 10,727	\$ 11,518	\$ 8,530	\$ 10,200	\$ 14,550
Allocated Expenses						
Allocated Maintenance Costs	6520	\$ 18,704	\$ 6,326	\$ -	\$ -	\$ -
R & M Labor	6200	8,585	9,050	-	-	-

Bowling Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Total Allocated Expenses		\$ 27,289	\$ 15,376	\$ -	\$ -	\$ -
Employee Related Expenses						
Uniforms Expense	6326	\$ 974	\$ 203	\$ 500	\$ 1,000	\$ 1,000
Professional Development	6750	372	199	6,000	-	674
Mileage Reimbursement	6882	107	49	-	-	100
Travel	6883	911	-	-	-	-
Employee Safety	6884	328	76	350	-	350
Employee Relations	6885	608	672	655	-	650
Total Employee Related Expenses		<u>\$ 3,299</u>	<u>\$ 1,198</u>	<u>\$ 7,505</u>	<u>\$ 1,000</u>	<u>\$ 2,774</u>
Total Operating Expenses		\$ 493,189	\$ 513,610	\$ 537,509	\$ 489,636	\$ 525,597

Administrative Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
EXPENSES						
Wages And Benefits						
Wages	6115	\$ 798,422	\$ 805,643	\$ 903,231	\$ 876,442	\$ 905,913
Overtime	6116	180	6,430	550	3,113	1,750
Accrued Vacation	6150	44,978	26,653	43,441	27,307	22,807
Employee Insurance	6160	78,380	69,319	68,705	80,107	88,033
Payroll Taxes	6170	78,990	78,407	85,261	77,496	86,228
Pension Plan	6180	69,734	72,305	55,205	41,007	50,219
Total Wages and Benefits		\$ 1,070,685	\$ 1,058,758	\$ 1,156,393	\$ 1,105,472	\$ 1,154,950
Operating Expenses						
Special Events	6213	\$ 103	\$ 200	\$ 500	\$ 434	\$ 500
Administrative Expense / Fees	6215	-	(350)	-	-	-
Advertising & Promo	6320	48	262	1,200	6,515	50,700
Operating Expense	6657	21,966	20,054	13,296	12,623	-
Security System	6665	125	300	-	150	-
Sonora Lane Expense	6667	-	3,256	-	1,560	1,750
Equipment	6668	107,776	47,066	115,336	44,806	81,813
Service Contract	6669	41,843	38,588	72,932	90,346	121,709
Postage Charges	6700	15,447	21,253	33,548	29,211	30,036
Printing Expense	6763	8,450	31,030	24,749	21,560	24,180
Public Relations	6886	382	136	1,150	960	1,200
Contingency	6989	302	-	-	-	50,000
Theft Loss	6999	1,536	-	-	-	-
Total Operating Expenses		\$ 198,145	\$ 161,795	\$ 262,711	\$ 208,164	\$ 361,888
Utilities						
Heat, Light & Power	6431	\$ 25,755	\$ 27,585	\$ 21,600	\$ 25,447	\$ 27,461
Telephone Expense	6432	76,583	84,880	66,973	81,895	90,898
Total Utilities		\$ 102,338	\$ 112,466	\$ 88,573	\$ 107,342	\$ 118,359
Repair and Maintenance						
R&M Professional Serv	6521	\$ -	\$ 736	\$ -	\$ 150	\$ 440
Office Equipment Repair	6522	405	411	600	288	250
R&M Rolling Stock	6540	-	1,142	600	795	250
R&M Office Equipment	6556	-	6,115	156	111	150
R&M Automotive Repair	6656	-	-	-	613	-
Total Repair and Maintenance		\$ 405	\$ 8,404	\$ 1,356	\$ 1,957	\$ 6,886
Interest & Financial Expense						
Bank Charges	6325	\$ 8,070	\$ 11,521	\$ 14,400	\$ 15,883	\$ 16,000
Equip Lease	6670	244	5,519	19,088	18,301	20,101
Total Interest & Financial Expense		\$ 8,315	\$ 17,040	\$ 33,488	\$ 34,185	\$ 36,101
Legal and Professional						
Professional Services	6720	\$ 61,693	\$ 91,249	\$ 122,496	\$ 110,952	\$ 100,690
CC&R Enforcement	6721	-	-	-	-	47,770
Total Legal and Professional		\$ 61,693	\$ 91,249	\$ 122,496	\$ 110,952	\$ 148,460

Administrative Division FY 2009-10 Budget

	Account Number	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Approved
Taxes and Insurance						
Licenses, Taxes & Fees	6666	\$ 171	\$ (781)	\$ 550	\$ 575	\$ 330
Liability Insurance	6900	352,616	320,774	384,000	328,860	314,675
Personal Property Tax	6925	16,508	16,565	16,512	16,317	19,553
Real Property Tax	6950	109,790	87,574	110,400	102,033	109,781
Total Taxes and Insurance		\$ 479,085	\$ 424,132	\$ 511,462	\$ 447,785	\$ 444,339
Supplies and Services						
Cleaning Supplies	6321	\$ 225	\$ 157	\$ 1,200	\$ 643	\$ 170
Gas & Oil	6658	2,534	1,896	2,280	1,666	400
Shop Supplies	6659	-	1	-	-	-
Office Supplies	6762	40,285	32,363	32,502	28,991	31,388
Computer Expense	6767	-	877	20,400	11,818	21,183
Total Supplies and Services		\$ 43,045	\$ 35,293	\$ 56,382	\$ 43,117	\$ 53,141
Allocated Expenses						
Allocated Maintenance Costs	6520	\$ 2,030	\$ 3,160	\$ -	\$ -	\$ -
R & M Labor	6200	5,546	5,805	-	-	-
Total Allocated Expenses		\$ 7,577	\$ 8,965	\$ -	\$ -	\$ -
Employee Related Expenses						
Dues & Subscriptions	6710	\$ 4,952	\$ 4,370	\$ 5,076	\$ 4,229	\$ 4,000
Professional Development	6750	2,398	1,846	9,068	11,516	10,400
Employee Recruitment	6760	9,007	11,582	15,900	12,505	5,000
Mileage Reimbursement	6882	2,215	2,873	3,736	2,950	3,390
Travel	6883	841	1,115	2,601	3,250	2,600
Employee Safety	6884	5,108	3,085	7,132	4,532	6,730
Employee Relations	6885	27,705	26,148	30,487	25,491	29,625
Total Employee Related Expenses		\$ 52,226	\$ 51,018	\$ 74,000	\$ 64,475	\$ 61,745
Total Operating Expenses		\$ 2,023,513	\$ 1,969,120	\$ 2,306,861	\$ 2,123,449	\$ 2,385,868

**Recreation Centers of Sun City West
Approved FY 2009-10 Capital Budget**

A=Essential: B=Important: C=Nice to have: D= Not recommended: O=Move to Operational Budget

Priority	Project #	Items Requested	Proposed Budget
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ATION DIVISION

JOHNSON:

A	1	Seal and stripe section III RH Johnson parking lot	\$ 34,000
O	2	Seal and stripe Metal Shop parking lot - Operational	-
D	3	Replace Acoustical ceiling tile in Social Hall	-
A	4	Replace Sprinkler heads in Social Hall	10,000
A	5	Replace Sprinkler heads in Activity Center & Ping Pong room	3,300
B	6	Sand & refinish Social Hall floor	18,325
A	7	Remodel Social Hall restrooms/tile & counter tops/partitions	18,720
C	8	Remodel Courtyard restrooms/tile & counter tops/partitions	14,820
D	9	Repair/paint concrete in Bocce Ball area and entry/Activity center	-
A	10	Resurface RH Johnson pool deck	150,000
C	11	Plans for RH Johnson fitness center expansion	26,000
A	12	Color coat and stripe tennis courts #8,9,14, and 15 RH Johnson	18,000
A	13	Color coat and stripe platform courts #18, 19, and 20 RH Johnson	7,300
A	14	Extend sidewalk barrier at Library	5,000
A	15	Sun Shade Lawn Bowling	4,000
A	16	Agriculture Club Driveway	15,000

KUENTZ:

A	17	Replace flooring in Kuentz fitness center	13,300
A	18	Repair roof Arts & Crafts section/Kuentz	100,000
A	19	Theater - Replace existing wood flooring with concrete and retile	40,000

**Recreation Centers of Sun City West
Approved FY 2009-10 Capital Budget**

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Priority	Project #	Items Requested	Proposed Budget
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BEARDSLEY:

D	20	Tile Men's & Women's locker/shower rooms/Aquatic center	-
A	21	Soda Stripping and Sealing Terrazzo Tile Beardsley Men's Shower	11,000

PALM RIDGE:

D	22	Plans for Palm Ridge fitness expansion	-
B	23	Replace flooring in fitness room	24,750
C	24	Air Condition - for Pool Area	-
A	25	Replace flooring in Acacia room	4,300
A	26	Repair crack, color coat, & stripe tennis courts #1, 2, and 3	16,000
A	27	Add additional monies for Pickle Ball court construction	\$ 30,000

RECREATION GENERAL:

A	28	Golf Cart - replacement	8,000
D	29	Van	-
A	30	Twin Tech Auto Scrubber - replacement	5,000
C	31	Outdoor Movie Screen - New	6,000

LIBRARY:

A	32	Book Return	5,600
A	33	Automated Catalog Software	6,500

LANDSCAPE MAINTENANCE:

A	34	Maintenance Equipment Replacement - see attached for details	33,725
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FACILITIES MAINTENANCE:

A	35	Replace Truck	26,000
A	36	Replace Forklift	25,000
A	37	Electric Concrete Scarifier - New	5,000
A	38	Energy Conservation for Solar Heaters	100,000

**Recreation Centers of Sun City West
Approved FY 2009-10 Capital Budget**

A=Essential: B=Important: C=Nice to have: D= Not recommended: O=Move to Operational Budget

Priority	Project #	Items Requested	Proposed Budget
A	39	Replace Air Conditioners	50,000
SUBTOTAL RECREATION			\$ 834,640

BOWLING DIVISION

A	40	Replace tile and countertops Men's & Women's Restroom/North end	18,655
A	41	Replace tile and countertops Men's & Women's Restroom/South end	18,460
A	42	Replace VCT with carpet	20,000
D	43	Replace ceiling tile	-
SUBTOTAL SPORTS PAVILION			\$ 57,115

ADMINISTRATIVE DIVISION

INFORMATION TECHNOLOGY:

A	44	Cisco Router:	10,000
A	45	Xchange Server:	-
A	46	Network traffic gear:	5,000
A	47	Facilities Access Hardware	10,000
SUBTOTAL ADMINISTRATIVE DIVISION			\$ 25,000

GOLF DIVISION

GOLF GENERAL:

A	48	Maintenance Equipment Replacement - see attached for details	\$ 477,944
A	49	Golf Operations - replacement of Golf Carts	50,000

STARDUST:

A	50	Cart Path Resurfacing and Patching	40,000
A	51	Clubhouse Renovation	265,000

**Recreation Centers of Sun City West
Approved FY 2009-10 Capital Budget**

A=Essential: B=Important: C=Nice to have: D= Not recommended: O=Move to Operational Budget

Priority	Project #	Items Requested	Proposed Budget
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GRANDVIEW:

A	52	Install cover over storage area	11,250
D	53	Expand south wall toward parking lot and add entry to same	-
O	54	Replace cart garage door - operational	-

TRAIL RIDGE:

A	55	Install cover over storage area	9,250
O	56	Replace flooring in office and behind counter - operational	-

PEBBLEBROOK:

A	57	Tile sink area, replace countertops and fixtures in both restrooms/Pro Shop	9,120
O	58	Replace flooring in front of counter/Pro Shop - operational	-

DESERT TRAIL:

C	59	Install new partitions in Men's and Women's restroom/Pro Shop	4,320
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DEER VALLEY:

	60	No request	-
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ECHO MESA:

A	61	Seal and stripe front section of Pro Shop parking lot	4,000
A	62	Install cover over storage area	9,200

SUBTOTAL GOLF \$ 880,084

TOTAL REQUESTED CAPITAL BUDGET \$ 1,796,839

**Recreation Centers of Sun City West
Approved FY 2009-10 Capital Budget**

LOCATION	QUANTITY	TYPE	COST	REPLACEMENT TYPE	YEAR
<u>2009 GOLF EQUIPMENT REPLACEMENT DETAIL</u>					
PEBBLE BROOK	1	FAIRWAY MOWER	\$ 55,300	JD-3235	2001
STARDUST	1	FAIRWAY MOWER	55,300	JD-3235	2001
GRANDVIEW	1	FAIRWAY MOWER	55,300	TORO 5300D	1998
	1	GREENS MOWER	31,000	GM-3100	1997
	1	TURF 2 GAS CLUB CAR	8,734	CARRYALL	1996
	1	TURF 2 GAS CLUB CAR	8,734	CARRYALL	1997
	1	TURF 2 GAS CLUB CAR	8,734	CARRYALL	1997
ECHO MESA	1	SANDPRO	19,500	JD-1200-A	2000
	1	SIDEWINDER BANK MOWER	28,700	JD-2500	2001
TRAIL RIDGE	1	FAIRWAY MOWER	55,300	JD-3235-B	2000
	1	FIXED DECK BANK MOWER	25,700	JD-2653-D	2000
DEER VALLEY	1	GREENS MOWER	31,000	JD-2500	2000
	1	TURF 2 GAS CLUB CAR	8,734	E-GATOR	2001
DESERT TRAILS	1	GREENS MOWER	31,000	GM-3100	1994
	1	SIDEWINDER BANK MOWER	28,700	JD-2653	2000
	1	TURF 2 GAS CLUB CAR	8,734	CARRYALL	1997
	1	TURF 2 GAS CLUB CAR	8,734	E-GATOR	2000
	1	TURF 2 GAS CLUB CAR	<u>\$ 8,734</u>	E-GATOR	2001
TOTAL GOLF EQUIPMENT			\$ 477,938		

2009 LANDSCAPE EQUIPMENT REPLACEMENT DETAIL

LANDSCAPE	1	DUMP TRAILER	\$ 6,000	WORKMAN	1998
	1	CLUBCAR	9,000	CARRYALL	1997
	1	WORKMAN	<u>18,725</u>	E-GATOR	2000
TOTAL LANDSCAPE EQUIPMENT			\$ 33,725		

**FY 2009-10 Budget Request
Staffing History**

	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2009-10 Approved	Change
Recreation Division	104.32	107.57	112.02	111.90	(0.12)
Golf Division	137.56	133.50	147.54	133.24	(14.30)
Bowling Division	12.12	12.23	13.39	11.85	(1.54)
Administrative Division	20.65	20.26	18.84	18.28	(0.56)
Total	274.65	273.55	291.79	275.27	(16.52)

**RECREATION CENTERS OF SUN CITY WEST, INC.
FEE SCHEDULE**

Rates except Membership and Tenant Activity Card are subject to change by Governing Board during the Year

MEMBERSHIP	Effective July 1, 2008	Effective July 1, 2009
Owner Member Dues	\$ 325	\$ 337
Associate Member Dues	325	337
Landlord Additional Card	325	337
Tenant Activity card 1 Month	50	60
Tenant Activity card 2 Month	100	120
Tenant Activity card 3 Month	150	180
Tenant Activity card 4 Month	200	240
Tenant Activity card 5 Month	250	300
Tenant Activity card 6 Month	300	337
Tenant Activity card 7 Month	325	337
Tenant Activity card 8 Month	325	337
Tenant Activity card 9 Month	325	337
Tenant Activity card 10 Month	325	337
Tenant Activity card Annual	325	337
Guest Card Fee	26	27
Card Reprint Fee	20	22
Refund Processing Fee	16	20
Lien Filing Fee	65	70
Lien Release Fee	65	70
Seller Resale Disclosure Fee	100	105
New Owner Resale Transfer Fee	215	225
New Owner Asset Preservation Fee	2,000	2,300
New Club Application Fee	\$ 200	\$ 200

Bowling

	July 09 - Sept 09	Oct 09 - April 10	May 10 - June 10
Resident Fee Per Line League	\$ 1.90	\$ 2.20	\$ 1.95
Resident Open Bowling	\$ 1.95	\$ 2.30	\$ 2.00
Guest and Non-Resident Fee Per Line	\$ 2.30	\$ 2.70	\$ 2.35
Controlled Neighborhood Fee - after payment bowler pays Resident Fee for League Bowling			\$ 40.00
Locker Annual Fee			\$ 18.00

Bowler Incentive Program:

Discount Rates for open play for league bowlers per Line. Bowler must be enrolled and active in league for discount. Discounts for Fall leagues will expire on April 30th. Summer leagues discounts expire on August 30th.

Bowling in 1 League	\$ 0.20
Bowling in 2 Leagues	\$ 0.30
Bowling in 3 Leagues	\$ 0.40

Golf Fees
Effective July 1, 2009
Rates are subject to change by Governing Board During the Year

Round Type	July - Sept 2009	Oct-09	November 2009 - March 2010		Apr-10	May-10	Jun-10
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REGULATION COURSES

Resident 18 Hole	\$ 16.00	\$ 27.00	\$ 31.00	\$ 31.00	\$ 27.00	\$ 17.00
9 Hole	9.00	16.00	17.00	17.00	16.00	10.00
Twilight	10.00	18.00	19.00	19.00	18.00	11.00
Super - Twilight	9.00	16.00	17.00	17.00	16.00	10.00
Kachina - 18 hole (Daily Fee)	7.00	11.00	14.00	14.00	11.00	8.00
9 Hole	4.00	6.00	8.00	8.00	6.00	5.00
Twilight	5.00	7.00	9.00	9.00	7.00	6.00
Super - Twilight	4.00	6.00	8.00	8.00	6.00	5.00
Guest/CNP - 18 hole	22.00	29.00	40.00	33.00	30.00	23.00
9 Hole	13.00	20.00	24.00	21.00	21.00	14.00
Twilight	13.00	20.00	24.00	21.00	21.00	14.00
Super - Twilight	12.00	17.00	22.00	18.00	18.00	13.00
Family Guest Plan	\$ 20.00	\$ 25.00	\$ 38.00	\$ 31.00	\$ 25.00	\$ 21.00

EXECUTIVE COURSES

Resident 18 Hole	\$ 15.00	\$ 25.00	\$ 29.00	\$ 29.00	\$ 25.00	\$ 16.00
9 Hole	8.00	14.00	16.00	16.00	14.00	9.00
Twilight	9.00	16.00	17.00	17.00	16.00	10.00
Super - Twilight	8.00	14.00	16.00	16.00	14.00	9.00
Kachina - 18 hole (Daily Fee)	6.00	10.00	13.00	13.00	10.00	7.00
9 Hole	3.00	5.00	7.00	7.00	5.00	4.00
Twilight	4.00	6.00	8.00	8.00	6.00	5.00
Super - Twilight	3.00	5.00	7.00	7.00	5.00	4.00
Guest/CNP - 18 hole	20.00	27.00	38.00	31.00	28.00	21.00
9 Hole *	12.00	18.00	23.00	19.00	19.00	13.00
Twilight	12.00	18.00	23.00	19.00	19.00	13.00
Super - Twilight	11.00	15.00	21.00	17.00	16.00	12.00
Family Guest Plan	\$ 19.00	\$ 24.00	\$ 36.00	\$ 29.00	\$ 24.00	\$ 20.00

Twilight	12 noon	2pm	2pm	2pm	2pm	12 noon
Super Twilight	2pm	3:30pm	3:30pm	3:30pm	3:30pm	2pm

Unlimited Annual Golf Card \$ 2,900

Kachina Card Annual Fee \$ 995

May deduct \$100.00 when (2) Annual Golf Cards are purchased at the same time in the same household.

Golf Cart Rental 18 Hole \$ 22

Golf Cart Rental 9 Hole \$ 12

Range Token \$ 1

Winter Discount Program

- Deposit in \$300 increments at Membership Office
- Only accept cash or check – credit card not accepted
- \$320 credited for every \$300 deposited
- Can be used for purchase of daily green fees only when full winter rates are in effect from November 1st to April 30.
- Unused balance will be forfeited at the end of April.